

**REPORT TO:** Executive Board  
**DATE:** 16 July 2009  
**REPORTING OFFICER:** Strategic Director, Health & Community  
**SUBJECT:** Intermediate Care Provision - Warrington  
**WARD(S)** Borough-wide

## **1.0 PURPOSE OF THE REPORT**

**1.1** To provide Executive Board with details of the initial expression of interest submitted to Warrington Borough Council and Warrington PCT to deliver an integrated Intermediate Care Service and to seek the Board's approval to progress the application and submit a formal tender.

## **2.0 RECOMMENDATION**

**That the Executive Board: -**

- i) Note the contents of the report.**
- ii) Approve the drawing up and submission by the Operational Director (Older People/ILS) of a tender for the Intermediate Care Service for Warrington Borough, for the period April 2010 to March 2013 to Warrington Council and PCT**
- iii) Authorise the Strategic Director, Health & Community in conjunction with the Portfolio Holder for Health & Social Care to take such other actions as may be necessary to give effect to the tender and the delivery of the service to be provided under the Intermediate Care contract**
- iv) Agree that a further report be presented to the Board for information on 15 October 2009**

## **3.0 SUPPORTING INFORMATION**

**3.1** Intermediate Care is a defined approach. It is a short-term intervention and is a result of a change in physical/mental health. Intermediate care gives a specific, individualised and timely response aimed at maximising the potential for independence.

**3.2** Following a joint review of Intermediate Care Services within Warrington during the Autumn of 2008, Warrington Primary Care Trust and Warrington Borough Council have recently sought expressions of interest from organisations with a proven track record of providing health/social care services to enter into a competitive dialogue to provide Intermediate Care Services within the Borough

of Warrington.

3.3 Due to the Health & Community Directorate's successful record in the delivery of integrated intermediate care services over the past 10 years, the Directorate, in partnership with Halton and St Helens NHS Trust, submitted an initial expression of interest to deliver this service which would be based on the model of integrated provision within Halton. Halton currently deliver a service to approximately 1,000 people per annum, which increases year on year a similar position will be replicated in Warrington if we are successful

3.4 The Service would aim to: -

- Improve the ability of people to live independently through the provision of enabling and rehabilitation Intermediate Care services.
- Enable adults with physical and / or mental health impairment (but not adults with severe and enduring mental health), the Client Group, to participate fully in their local communities.
- Involve users of services, their significant others and the local community in the planning, development, monitoring and review of Intermediate Care services.
- Provide a robust performance management and clinical governance framework to ensure services meet the needs of the community, with regard to evidence based practice, best value and value for money.
- Improve the range and mix of services for the Client Group and develop pathways that enable the appropriate and timely use of primary and secondary health care, social services, culture and leisure activities and voluntary sector services.

3.5 Following the evaluation of this initial submission the Authority in partnership with Health have been asked to take part in the next stage which has involved the development of an outline solution (copy of which is attached at Appendix 1)

3.6 During July 2009 the outline solutions will be assessed and further dialogue will take place with organisations and a detailed solution will need to be submitted in September 2009, with the final submission of a formal tender needing to be made by 6<sup>th</sup> November 2009. If the Authority/Health Trust is successful we will be notified in December 2009/January 2010 with a view to the service being delivered from April 2010.

3.7 It should be noted that the detailed solution will be presented back to the Board on 15 October 2009 for information.

#### **4.0 POLICY IMPLICATIONS**

4.1 If successful, Intermediate Care Services would be delivered over a

wider 'footprint' there may be a need to review some processes within Halton in terms of user pathways etc and if this is the case these would be reviewed by the Council in partnership with Health as and when necessary.

## **5.0 OTHER IMPLICATIONS**

5.1 The provision of this service would have an impact on management arrangements, IT, accommodation arrangements etc and work is currently progressing to assess the impact within these and other areas, to ensure that the Authority and Health are able to effectively deliver the service within budgetary parameters.

## **6.0 FINANCIAL IMPLICATIONS**

6.1 As a result of the points made in 4.1 and 5.1 there may be the potential for efficiencies to be made across the Local Authority and Health in terms of governance arrangements and these will be explored as work on the development of the detailed solution progresses. This may financially benefit Halton and Warrington residents.

6.2 The main cost to the Council at present in developing the tender are the costs associated with staff time, however in developing this submission it has been of benefit to the Council as we have had the opportunity to assess how our own Intermediate Care Service is currently delivered. If successful with our submission, any future costs to the Council in providing this service e.g. support services, will feature within the overall cost of the contract. The contract will also include a management fee.

6.3 If successful, in entering into the contract, it will commit the Council and the Health Trust to provide the service throughout the term of the contract.

6.4 The total amount of the contract is still to be finalised, but estimated to be approximately £4-£5 million.

## **7.0 IMPLICATIONS FOR THE COUNCIL'S PRIORITIES**

### **7.1 *Children & Young People in Halton***

None identified.

### **7.2 *Employment, Learning & Skills in Halton***

There would be the opportunity for the development of staff within Halton's Intermediate Care Service via the sharing of best practice, knowledge etc and may also open up some career opportunities for staff.

### **7.3      *A Healthy Halton***

There would be benefits to patients within Warrington and Halton Hospital Trust in terms of improved patient pathways, as they would be dealt with by one service provided across both Warrington and Halton sites.

As we would be delivering the Intermediate Care Service across a wider 'footprint' there may also be the opportunity to develop more innovative and tailored ways of working, which would be of benefit to the community of Halton.

### **7.4      *A Safer Halton***

None identified.

### **7.5      *Halton's Urban Renewal***

None identified.

## **8.0      RISK ANALYSIS**

8.1      As previously stated and detailed in the Outline Solution (Appendix 1) work has already began on outlining the service model and the governance and management arrangements, staffing issues etc along with initial costs associated with the delivery of the service.

8.2      This detail will become more refined as the process progresses and a Project Board, chaired by the Operational Director (Older People/ILS), has been established, with representatives from Health, the Local Authority's Human Resources, Legal, Finance, IT, Performance and Property Services to ensure that related shared risks and issues (with Health) are fully explored and solutions assessed prior to the final submission of the tender application.

## **9.0      EQUALITY AND DIVERSITY ISSUES**

9.1      As with Halton's Intermediate Care Service, the service would be available to all over the age of 18.

## **10.0     LIST OF BACKGROUND PAPERS UNDER SECTION 100D OF THE LOCAL GOVERNMENT ACT 1972**

None under the meaning of the Act.